

Action Implementation Blueprints



ACTION NAME

Conduct a threat assessment for Concord's critical infrastructure.

DESCRIPTION OF ACTION

Concord's hard infrastructure (e.g. roads, utilities) and critical facilities (town buildings, emergency shelters, hospitals and healthcare, etc.) are vulnerable to extreme weather events and changes to average temperature and precipitation. This action is to conduct a threat assessment and security plan for Concord's infrastructure and critical facilities. It will assess the vulnerability and identify security and resilience strategies to ensure the continued safety of Concord residents and businesses.

CHAMPION

Concord Emergency Planning Committee

IMPLEMENTATION STEPS	PLANNING CONSIDERATIONS	
	TIME FRAME	KEY PARTNERS
1. Reconvene Concord Emergency Planning Committee and set expectations and goals for group moving forward.	2022-2023	<ul style="list-style-type: none"> • Fire department • Concord Emergency Planning Committee • All Town departments • Health Division • Planning Division • Public and private schools • Emerson Hospital • NE Deaconess
2. Review existing reports and plans, including the Hazard Mitigation Plan and Municipal Vulnerability Preparedness program assessments. Identify gaps and opportunities related to threat assessment and security.	2023-2024	<ul style="list-style-type: none"> • Concord Emergency Planning Committee • Sustainability Division • Planning Division
3. Conduct more detailed assessments as needed to understand direct impact/hazard potential, utilizing site inspections, GIS analysis, flood modeling, etc. Integrate climate projections data into planning process.	2023-2024	<ul style="list-style-type: none"> • Concord Emergency Planning Committee • Public Works • IT/GIS • Consultants • Sustainability Division • Public Health
4. Develop and launch updated emergency management and security plan and implementation strategies based on completed threat assessment.	2024-2025	<ul style="list-style-type: none"> • Concord Emergency Planning Committee • Sustainability Division • All Town departments

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FINANCING RESOURCES AND MECHANISMS

- MVP Action Grants
- [MEMA Emergency Management Grant Programs](#)

TRADEOFFS (CHALLENGES/BARRIERS)

- Challenging to make assessments or cost of technical assessments and stay current with infrastructure and security demands.
- Communicating the right level of information to the public.
- Ability to be proactive vs. reactive during events in order to minimize community and infrastructure impact.
- Need to take action to mitigate risk during extreme weather events.

EQUITY CONSIDERATIONS

- Ensure vulnerable populations are considered in analysis, including seniors, youth, and non-native English speakers.

TRACKING SUCCESS

Outputs:

- Convening emergency operations center group meetings
- Full department participation
- Annual table-top exercises
- Report on vulnerability assessment
- Alignment of goals and coordination of efforts across Town departments

Outcomes:

- Improved social resilience
- Improved community resilience

ENGAGING THE COMMUNITY

- Consider establishing neighborhood networks and reviving the Community Emergency Response Team (CERT).
- Focus on opportunities to engage and empower the senior community, such as through events and visits.
- Inform and educate all committees and boards on the planning process via newsletters, annual reports, and town manager reports.